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*File Reference: Regional IN/18  
National AU2/8009*

**Subject: Report on Meeting of Austroads Review Panel for Project  
Delivery Publication Series (Technology Programme): Perth: 13  
October 2006**

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### **Background**

The Austroads Technology Programme objective is to promote improved practice in technology by the development and maintenance of an Austroads publication series consisting of:

- Bridge Technology
- Pavement Technology
- *Project Delivery (subject of this memo)*
- Project Evaluation
- Road Design
- Traffic Management
- Transport Planning

### **Work Programme**

The purpose of the review meeting of 13 October 2006 was to confirm the final drafts of Part 1, 2 and 3. A start on Part 4, relating to Contract Management Systems, was also made and a rough structure of this part agreed.

The guideline is continuing to develop good alignment with our Project Management Manual.

There was further discussion on the need to have a seamless transition from the Transport Planning publication series to this Project Delivery series. Transport planning will initiate the project from a concept, take it through the option selection phases, and programme the project for delivery. The Project Delivery publication series picks up the project from when it is funded and a brief is delivered by Transport Planning. There is still much overlap between where TP deliver the brief and the project team starts developing the project, as in our own organisation.

Parts 1, 2 and 3 are now in final draft. I do not expect these to be discussed any further at future meetings.

Part 4 will discuss the principles of good contract management rather than specifying how to do it. It was noted that each jurisdiction on the review panel has extensive documentation detailing their own contract management process and the intent of Part 4 is not to repeat this but rather to detail the aspects of good contract management that are important from tender evaluation through to contract closure.

### **Other Items of Discussion**

- Concern was expressed by the Australian jurisdictions about the inability of local contractors to deliver their requirement, over the next decade. Some discussion was held on how to attract overseas contractors to Australia to show them what opportunities there are and to hear from them what would be required for them to establish in Australia.

It was agreed that we don't want to attract risky Asian contractors but rather head hunt leading British and European contractors. This initiative may be bolted on to an international conference next year or undertaken as a specific separate initiative. The question is whether Transit would also want to market its opportunities at such a forum and I would suggest that we would want to do this.

- A copy of the Vic Roads Alliance partnership documents was handed to attendees. It contains commercially sensitive information and we were asked not to copy or distribute this further.

### **Benefits & Relevance to New Zealand**

The work on this publication series will be of direct benefit to Transit New Zealand.

### **Recommendations**

It is recommended that Transit continues to participate in this Review Panel until completion of the series in 2007/08 year, and that we attend the next meeting in February 2007 in Hobart.

Colin Mackay